

EL PASO WATER UTILITIES PUBLIC SERVICE BOARD
2015 ANNUAL REPORT



John Balliew, P.E.
President/CEO



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Message from the President/CEO

Our 2015 accomplishments centered on water innovations, strong financial stewardship and new strategic directions that place top priority on our people, our customers and our community.

We launched the Advanced Water Purification Pilot Facility, a first of its kind, to test next generation water reuse to help us meet long-term water needs. We also entered into a partnership with a company that will transform our desalination plant's waste concentrate into mineral products and return fresh drinking water to the utility. Regulatory limits on injecting concentrate into wells restrict our water production. This partnership positions us to expand our desalination plant.

Our capital projects depend on sound financial management. We continued to receive AA+ bond ratings, one of the highest possible ratings indicating the utility's credit quality. We refinanced debt and saved dollars for ratepayers by taking advantage of historically low interest rates. It was also another strong year of grant funding, with federal grants topping \$20 million over the last five years.

Our senior leadership team embarked on a new strategic planning process. The Balanced Scorecard Institute has provided a framework that blends strategic planning, performance measurement and change management.

As we look to the future, we are placing greater emphasis on our people, our customers and our community. The engineering division began introducing cross training, which led to several employee promotions and improved morale. We also completed construction of the new fleet maintenance facility, offering three divisions a safer, more secure facility with better working conditions.

In our community, half of goods and services were purchased from small local, women and minority-owned businesses. We partnered with the University of Texas at El Paso and Friends of the Rio Bosque to revitalize the Rio Bosque wetlands. And we had record-setting campaigns to benefit the community. Employees raised a total of \$97,500 for our selected local charity and the United Way.

Our leadership team is driving organizational improvements across the utility. Extended call center hours and real time-payment processing are improving customer service. We are making major progress on projects that improve flood control and drainage. We have significantly accelerated our execution of capital projects, which means more work is getting done.

We continue to prioritize critical maintenance, repair and replacement work to deliver reliable water services 24 hours a day, seven days a week.



Water Innovation and Reliability

For more than a century, El Paso Water Utilities' treatment and delivery systems have provided reliable, high-quality service. Our 2015 initiatives addressed rehabilitation, reliability and growth projects to keep pace with the growing El Paso community and innovative water resources that will secure a long-term water supply.



(l-r) PSB Chair Richard Schoephoerster, AWWA CEO David LaFrance, Superintendent Vick Pedregon and President/CEO John Balliew joined Fred Hervey Plant employees at the 30th anniversary celebration

Celebrating innovation

Fred Hervey Water Reclamation Plant – 30 years of reclamation

The Fred Hervey Water Reclamation Plant celebrated 30 years of operation in 2015. The plant was one of the first in the nation to produce drinking water from highly treated wastewater, and it is a critical part of El Paso Water Utilities' strategy to slow down declining groundwater levels and deal with uncertain flows from the Rio Grande.

The plant has produced more than 55 billion gallons of potable water from used water. Customers used 27 billion gallons of the plant's water for irrigation and industrial processes. The rest was stored in the Hueco Bolson aquifer to become a part of the municipal water supply.

EPWU celebrated the milestone anniversary with employees and stakeholders at a special event in December. Leaders from the nation's oldest and largest water organization – American Water Works Association – made a special visit to El Paso for the event, which included a tour of the plant.

The Fred Hervey Plant is a model for cities looking for drought-proof water resources. Since opening in 1985, it has been the focus of international attention, the recipient of numerous awards and the subject of countless studies, articles and presentations.

Successful pilot project for next generation reuse

Testing technology for advanced water purification

Following the model set by the Fred Hervey Plant, EPWU continues to advance in water reuse efforts with plans for the Advanced Water Purification Facility.

The Texas Commission on Environmental Quality requires pilot testing and a review of results before utilities begin to design and construct facilities. EPWU piloted the advanced water purification process in 2015. Design of the full-scale facility will begin in 2017, with a schedule for construction and operations to follow the plans.

The facility will use state-of-the-art technology to transform cleaned wastewater into a safe, reliable and drought-proof supply of purified water. Many cities recycle cleaned wastewater for irrigation and industrial purposes, and a few cities blend purified water with water from other sources before sending it to plants to be treated again. EPWU would be one of the first in the nation to send purified water directly to customers.

An important component of the pilot project was to implement a multi-pronged, ongoing communications program to explain the need for additional water resources and to increase acceptance of the Advanced Water Purification Facility. The program consisted of a speakers bureau, media relations, pilot facility tours, videos and social media. Dozens of regional and local media outlets have published positive news stories about the project.

An initial phone survey showed that 84 percent of El Pasoans are in favor of the project, and 96 percent of those who toured the pilot facility expressed support for the project.

Desalination partnership will boost water production
New technology could position plant for expansion

El Paso Water Utilities is collaborating with the Enviro Water Minerals Company (EWM) to increase the production capacity of the 27.5-million-gallon-per-day Kay Bailey Hutchison Desalination Plant.

The Public Service Board entered into a contract agreement with EWM that allows the company to pursue its first commercial plant next door to the desalination plant. Our plant moves brackish water through membranes to remove salts and other contaminants. The resulting fresh drinking water is distributed to customers, and the waste concentrate is injected into a brackish water aquifer located 20 miles away.

EWM will extract contaminants from the concentrate by using a series of processes that remove high-purity salt, agricultural gypsum and other industrial-grade products. The company will sell the products in commercial markets and the remaining water that meets drinking-water-quality standards will be returned to the utility to augment the water supply.

With this partnership, EWM's processes eliminate waste products, which translates into avoided cost and less environmental impact associated with pumping the waste concentrate to the disposal site. The partnership will increase water production by up to 1 million gallons of fresh water per day. Since the Texas Commission on Environmental Quality caps the amount of concentrate that can be injected into the aquifer, the plant is positioned to increase production without exceeding the regulatory cap.

Reliability and rehabilitation spur capital projects
Expansion of systems required for growing city

The El Paso Water Utilities capital improvement program addresses reliability, rehabilitation, water supply and growth projects. With needs grow-

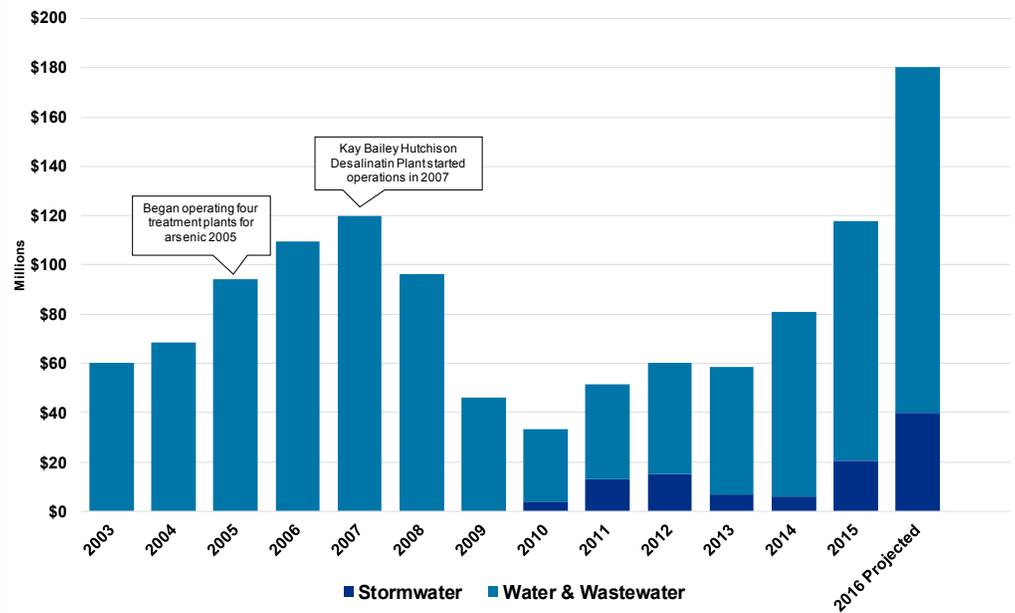


Community members toured the Advanced Water Purification Pilot Facility



Accelerating the Execution of Capital Projects

Delivering on our city's Water Needs: Reliability, Expansion, Sustainability



ing in each of these areas, the utility's engineering operation has also accelerated execution of projects to deliver on the city's water infrastructure needs.

EPWU is increasing reliability by installing backup generators to protect critical facilities from energy supply interruptions. This multi-year project began in 2012 following a Black & Veatch study on reliability. The study found that several facilities had standby power generators, but they were not sufficient to continue operations during prolonged power outages. EPWU invested \$14.1 million this year in equipment that protects operations from energy supply interruptions.

With its customer base growing at 2 percent annually, EPWU is extending its water and wastewater system to serve new development. Growth projects include reservoirs, wells and waterlines in northeast, central and east El Paso communities, and a new waterline that will carry water to central El Paso from the northeast well fields when river drought reduces the water supply.

As a part of its commitment to being a good corporate neighbor, EPWU responded to odor concerns from the westside John T. Hickerson Water Reclamation Facility and the central Haskell R. Street Wastewater Treatment Plant. New equipment and other improvements substantially reduced odors along with the plants' operating and chemical costs.

Rehabilitation projects included water and wastewater line replacement along Country Club Road, the second phase of the Mesa Street waterline replacement, and completion of the multi-year Eastside Interceptor project that improves wastewater service to the east-side area. The pipeline's construction began in 2001 in the Mission Valley at the Roberto Bustamante Wastewater Treatment Plant. It serves communities between Montana Avenue and the plant.

Stormwater system improvements underway **Major pond projects to reduce flooding along I-10**

The massive Magnolia pump station is one of several facilities under construction – or in the planning and design phase – in 2015. The pump station will be a key component in a system of infrastructure that guides stormwater flows from the mountains to the river. The channels, pipelines, ponds and associated facilities will improve drainage and reduce flooding in central El Paso and along Interstate-10.

Other projects underway include the new Pollard and Austin ponds, expansion of the Gateway West Pond and the first phase of the Gateway East Pond construction. The Lincoln stormwater retention pond, which was completed in April, features a pedestrian bridge, sidewalks and landscaping along the border of a city park.

Safety is the first priority when designing stormwater infrastructure, but EPWU incorporates green space and park amenities when possible to improve the aesthetics of the surrounding neighborhoods. These features are planned for the Austin and Pollard ponds, which are under construction and will be completed in 2016.

Partnership advocates for stormwater safety **National “Turn Around Don’t Drown” campaign comes to El Paso**

El Paso Water Utilities joined forces with El Paso County Water Improvement District No. 1, the City of El Paso Fire Department, its Office of Resilience and Sustainability and members of the Drowning Prevention Coalition to kick off a stormwater safety campaign based on the National Oceanic and Atmospheric Administration’s national campaign slogan of “Turn Around Don’t Drown.”® The event was held at the Pico Norte Pond with timing ahead of the annual monsoon. Campaign billboards and public service announcements urged pedestrians and commuters to avoid ponding areas, canals and flooded streets.

Escarpa Drive, which runs along the west side of Pico Norte Pond, is one of many streets designed to convey stormwater, but the velocity of the rushing water has been dangerous for cars and pedestrians. The \$2 million Pico Norte Pond improvements project currently underway will reduce flooding by increasing the pond capacity. Streets in the area will be restructured in future phases to improve the flow of water into the pond.



The Magnolia Pump Station will contain three automated 500-horsepower pumps that can move up to 113 million gallons per day of stormwater.



Financial Stewardship

Although recent surveys rank El Paso Water Utilities' rates and fees among the lowest in Texas, EPWU looks for efficiencies, refinances debt and seeks grants to offset operating and capital costs. Staff is evaluating the rate structure and implementing changes to minimize the impact to customers as capital costs – and rates – increase.



EPWU used the Texas Water Development Board SWIFT program to purchase land and water rights in Hudspeth County.

High Bond Ratings Demonstrate Credit Quality

Low interest rates create opportunities

El Paso Water Utilities' bonds continued to receive AA+ ratings, one of the highest possible, from agencies like Standard & Poor's and Fitch Ratings. Notably, Standard and Poor's raised its rating on the municipal drainage utility system bonds outstanding from AA to AA+. The upgrade was due to "a trend of strong coverage, coupled with expectations for continued strong coverage despite additional bonds being issued." Bond ratings indicate an entity's credit quality, and bonds with higher ratings are considered safe investments, which helps when the bond-issuing entity seeks loans, grants and other funding.

EPWU issued the following bonds in 2015 to take advantage of lower interest rates and save dollars for ratepayers:

- \$22.24 million in Municipal Drainage Utility System Revenue Bonds to fund several Capital Improvement Program projects
- \$18.60 million in Water and Wastewater Revenue Bonds to fund four water storage tanks
- \$50 million in Water and Sewer Revenue Bonds through the Texas Water Development Board State Water Implementation Fund for Texas (SWIFT) program to fund water rights land acquisition in Hudspeth County
- \$48.57 million to retire \$40 million of commercial paper
- Current and advance refunding of \$14.02 million of Water and Sewer Revenue Bonds Series 2006 and 2008 – resulting in a savings of \$1.54 million

Federal and state funding commitments top \$7 million for year

Outside revenue helps supplement rates on key projects

El Paso Water Utilities has built positive relationships with state and federal funding agencies, and these relationships help the utility successfully compete for funding. Between 2010 and 2015, El Paso Water Utilities brought in an estimated \$21 million in funding on a range of projects. In 2015 alone, the amount of commitments topped \$7 million and included:

- The U.S. Army Corp of Engineers commitment to fund \$4 million for the first phase of construction for the Strahan Road water transmission line.
- The U.S. Army Corp of Engineers agreed to fund \$466,000 for the Northwest Flood Reduction Study and \$200,000 for the Rio Bosque Wetlands Restoration Feasibility Study.
- Texas Water Development Board – through its Economically Distressed Areas Program – provided \$2.8 million for the design of a wastewater collection system for Montana Vista, located in east El Paso.
- The Border Environment Cooperation Commission and the North America Development Bank jointly provided more than \$100,000 in grant funds to update the El Paso County Water and Wastewater Master Plan.

Additionally, staff began to build support at the U.S. Bureau of Reclamation for the Advanced Water Purification Facility. The Bureau of Reclamation in 2015 approved the Title XVI Feasibility Study, making it possible to request design and construction funds when requests for proposal opportunities are released.

New rate structure rewards conservation

Water supply replacement charge waiver offered for low usage

A change in the rate structure implemented in the Fiscal Year 2015-16 budget waives the Water Supply Replacement Charge for El Paso’s lowest water users. Future water supply projects are funded with the charge.

The charge is waived in months when customers use less than 300 cubic feet (2,244 gallons) of water. In 2015, an average of 21,000 customers were not billed for the fee in a typical month. For the entire year, 254,660 bills were waived under the initiative.

El Paso conserves, sees record low water consumption

Higher rates drive water consumption down

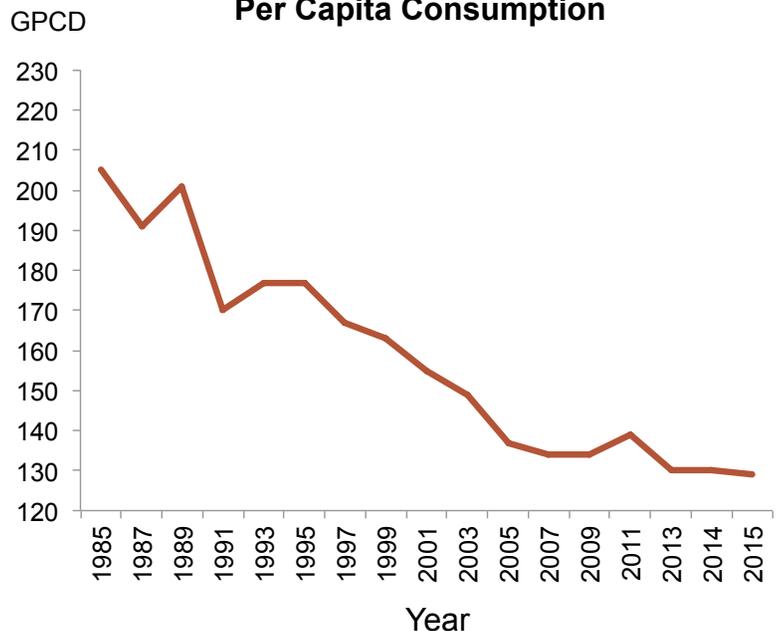
In 2015, per capita consumption was reduced to a record low in El Paso of 129 gallons per person, per day. This reduction is below the 2020 goal for reducing water consumption to 130 gallons per person per day. El Paso now has its sights set on the 2030 goal of 118 gallons per person per day.

The utility continues to have an effective conservation outreach program that includes watering restrictions based on days of the week and seasonal times of day, an enforcement program to prevent water waste and significant educational outreach programs (see Community section).



The U.S. Army Corps of Engineers is studying the feasibility of providing additional recreational amenities at the Rio Bosque Wetlands Park.

Per Capita Consumption





Strategic Directions

In 2015, EPWU began revising its strategic planning process to chart new directions and strengthen organizational performance.



EPWU is transforming strategic planning New process will shape 10-year plan and strategy

EPWU engaged the Balanced Scorecard Institute (BSI) in 2015 to help create a more robust strategic planning and performance management system. Instead of an annual exercise to develop a document of goals and objectives, the new system aligns the organization around target initiatives and performance measures to achieve an ambitious set of longer-term objectives over a 10-year horizon.

The utility completed the first six steps of the nine-step process through a series of workshops. After performing multiple assessments, participants shaped the updated mission, vision and core values. The work will continue in 2016 to develop objectives and a strategy map.

In contrast to previous strategic planning processes, the new approach strengthened internal capacity by training more than 17 cross-functional “change agents” in BSI’s methodology and using them as a resource throughout the planning process.

The utility will complete the remaining steps and officially introduce the strategic plan internally and externally. Work around organizational alignment and implementation will continue well beyond 2016.





Investing in Employees

In 2015, senior leadership increased its emphasis on employees. Talent development and succession planning emerged as key strategies to better meet the needs of today's employees and tomorrow's leaders. More attention was given to workplaces, tools and technologies that employees need and use every day to deliver on the water services we provide throughout the city.

Growing our engineers

Cross-division training diversifies employee experiences

At EPWU, cross-division training is giving employees the opportunity to advance in their careers while also strengthening the utility.

When employees began participating in the training in 2014, the goal was to not only diversify employees' experiences across the utility, but also to improve succession planning, efficiency and communication. Employees with diverse experiences will be able to better compete for promotional opportunities. The more they learn about different sections, the more qualified they will become for the next step in their careers.

When employees become cross-trained, they bring with them new ideas and perspectives that lead to process improvements and increased efficiencies in their jobs. Cross training also gives them the opportunity to interact with colleagues and build new relationships. Almost a quarter of employees in the Technical Services Division have participated in cross training, with even more interested in future participation.

The program has proven successful for several employees who have been promoted since its inception. The experiences that prepared them for their new roles can be attributed to cross-division training. Morale has improved, as the utility has been able to move staff who were in their exact same position for several years. The initiative has rejuvenated excitement for their careers and working for EPWU.



Fleet Maintenance Facility

Modernizing workplaces

New facilities feature high-tech systems and features

EPWU has completed construction on its brand new Fleet Maintenance building, home to three utility sections: building maintenance, heavy equipment operations and fleet maintenance.

The move allowed EPWU to create a facility where employees can do their jobs in a safer work environment. The spacious building includes tighter security, a safer work environment, improved technology and learning resources, such as a library for equipment operators. The indoor fleet maintenance area is air conditioned and features high ceilings that allow even the largest trucks to drive inside for repairs. This means employees can perform their duties in a climate-controlled work environment without the strain of the hot sun.

The facility was built with modern technological features, such as LED lighting and sensors that adjust lighting when a room is unoccupied. Even the temperature settings are automatic, with infrared sensors that can measure body temperature to make appropriate changes.

The building is also energy-efficient, as it comes equipped with holding tanks for storing used oil, plus a waste-oil heater. Construction of an onsite fueling station and a drive-through car wash are underway.

EPWU remodeled and upgraded the engineering conference room with the newest technologies and communications systems available. The larger rooms serve the needs of projects of all sizes. High-definition monitors allow screen sharing and video conferencing, and the new state-of-the-art conference call system allows staff to attend webinars and trainings from all over the world. These new features elevated the quality of meetings held in the conference room and increased efficiencies and staff development in a cost-effective way.

Developing talent to meet future demands

Dual certification helps prepare employees for new facility

EPWU is already training staff for the planned Advanced Water Purification Facility. The innovative facility will transform cleaned wastewater into potable water that meets all safety guidelines and regulations, giving El Paso a sustainable, drought-proof water supply.

While the Texas Commission on Environmental Quality reviews the pilot data, the utility has begun preparing staff that could one day work as technicians at the purification facility.



Engineering conference room

Unlike most other treatment plants, the Advanced Water Purification Facility would require its staff to be certified in both water and wastewater management.

The Operations Division will have a pool of employees who are certified in both water and wastewater to step in when the facility is ready. Presently, most plant operators are certified in just one of the two areas. While most of the nation's utilities conceptualize plans on operating such a facility, El Paso will lead the way with dual-certified operator and training programs that serve as the model for the rest of the country.

There are already a handful of employees that hold dual certifications; those who work at the Fred Hervey Water Reclamation Plant. There, wastewater is cleaned to meet drinking water regulations. The reclaimed water injected into the Hueco Bolson aquifer becomes a part of the water supply.

EPWU is in the initial stages of developing an incentive program to compensate employees who obtain dual certification. It also created a senior plant technician position that requires higher certification, which gives employees an opportunity to advance in their careers. These certification programs create a more competent workforce and pave the way for succession planning.





Commitment to Customers and Community

As a good corporate citizen, EPWU is committed to better serving its customers, engaging stakeholders and partnering with the community to improve quality of life.

Customer service improvements introduced

Service hours expanded, new payment options added

Two new initiatives are making it easier for customers to do business with El Paso Water Utilities. Extended call center hours and real-time payment processing are improving customer service and efficiency while reducing operating costs.

Many customers prefer to pay bills at walk-in payment agencies or use electronic checks and debit or credit cards to pay online or by phone. Before implementing real-time payment processing, it could take several days for payments to post to the customer's account, but payments processed in real time are posted immediately. The system benefits both the customer and the utility.

Instant updates are essential when customers face payment deadlines. Before real-time processing, customers called to report the payment and confirmation number. Now the billing system updates the account immediately. With thousands of delinquent action orders issued monthly, processing in real time reduces customer calls.

The technology reduces the likelihood of service interruptions when delinquent customers wait until the last minute to bring their accounts current. Without instant updates, the Customer Service department might dispatch an inspector to disconnect service, only to send the inspector back to connect it again. Now work orders are deleted as soon as the customer pays the bill, even if the inspector is en route or at the customer's door.

Customers are also finding it easier to contact EPWU for service and account information. Calls are now answered by customer service representatives from 7 a.m. to 9 p.m. Monday through Friday, which adds five additional hours per day.

Spending locally with El Paso businesses

EPWU's Historically Underutilized Business program

El Paso Water Utilities continued its commitment to working with small local, women and minority-owned businesses in 2015 by conducting a sizable portion of its spending with those businesses. The Historically Underutilized Business program was established by the Public Service Board in 1992 to increase purchases with these businesses.



Customer Service Center

A total of \$13.7 million in goods and services purchases was spent with small local, women and minority-owned businesses, or 50.91 percent of the utility's total spending in these areas. A total of \$7.2 million in construction projects costs was spent with small local, women and minority-owned businesses, or 21.59 percent of the total spending in this area.

EPWU also received the Distinguished Supplier Diversity Award from the Minority Business Development Agency for "significant impact on the growth and development of minority-owned firms." The utility was nominated for the award by the El Paso Hispanic Chamber of Commerce. The award recognized outreach and assistance in FY 2015-16.



Utility partners with UTEP, others to revitalize wetlands park
Water delivered to Rio Bosque

Thousands of gallons of water are being delivered to a once dry Rio Bosque Wetlands Park, thanks to a pipeline completed by EPWU. The long-awaited pipeline delivers cleaned wastewater to the park from the Roberto Bustamante Wastewater Treatment Plant.

EPWU owns the park, which is managed by the University of Texas at El Paso. For years, the park had struggled, and trees and plants were dying due to hot dry summers and continuing drought.

The utility previously provided water to the park in late fall and early winter under a contract with El Paso County Water Improvement District No. 1. But a new agreement paved the way for additional water to be delivered. This year, the pipeline completed deliveries of up to 4.3 million gallons per day of water from May through September, the hottest months of the year.

Volunteers with the Friends of the Rio Bosque support group say the new water supplies led to dramatic changes. They saw more birds and wildlife in the wetlands almost immediately after receiving the water. The two main wetland cells, which were consistently flooded this summer, became lush and green.

The new water deliveries also recharge the groundwater and raise the water table. The community welcomed these improvements, and pointed to potential economic, educational and research benefits.

From May through September, a pipeline carries up to 4.3 million gallons of water per day from the Bustamante Wastewater Plant to the nearby Rio Bosque Wetlands Park.



Employees raise \$97,500 for local charities
United Way of El Paso County and Arc El Paso benefit

El Paso employees raised \$97,500 for charities through donations and fundraising events to benefit the United Way of El Paso County and the 2015 Charity of Choice.

Employees raised \$67,500 for the United Way of El Paso County during the annual workforce giving campaign. The money will fund the programs of agencies focused on keeping local individuals and families financially stable, healthy and safe.

EPWU wrapped up its 2015 Charity of Choice campaign by presenting a \$30,000 check to Arc El Paso, which serves individuals with intellectual and developmental disabilities. Services provided by Arc El Paso include employment services, day habilitation and advocacy. The funds will assist the organization in opening a flagship residential home and a second learning center.

The Charity of Choice is a non-profit organization selected each year by a committee of employees and approved by the Public Service Board.

Most fundraising efforts were organized by employees in their off hours. Events included a fishing derby, a beach volleyball tournament, a softball tournament and a bowling tournament. Touchstone Golf sponsored a golf tournament at Painted Dunes that raised a portion of the funds. The Customer Service Center and Hawkins office also held various fundraisers.



Check presentation to The Arc

Science Fair Blast Off event at the Tech₂O Center



Tech₂O events and programs reach thousands
Educators, students and the public learn about water

The Carlos M. Ramirez Tech₂O Water Resources Learning Center offers information and exhibits that increase awareness of water management in the Chihuahuan Desert. The center hosts conferences, workshops, seminars and school field trips.

Water supply challenges are universal, and staff increases awareness of the issues at conferences, presentations and at public events. In 2015, more than 18,000 people attended Tech₂O workshops, events or programs. Presentations were made to 330 schools and community groups.

El Paso is known nationally and internationally for its successful conservation, water management, education and outreach programs. The 2015 visitors to the Tech₂O Center included the Singapore Public Utilities Board staff who were interested in EPWU public engagement strategies and conservation success.

Awards

National Association of Clean Water Agencies Peak Performance Award

Platinum Award

John T. Hickerson Water Reclamation Plant

Gold Award

Fred Hervey Water Reclamation Award
Roberto R. Bustamante Wastewater Treatment Plant Award

Silver Award

Haskell R. Street Wastewater Treatment Plant Award

Partnership for Safe Water 10-Year Directors Award

Robertson/Umbenhauer Water Treatment Plant
Jonathan W. Rogers Water Treatment Plant

Government Finance Officers Association

Distinguished Budget Presentation Award
Annual Budget

Certificate of Achievement for Excellence in Financial Reporting
Comprehensive Annual Financial Report

**American Council of Engineering Companies of Texas
Engineering Excellence Award Water Resources**
Chihuahuita Storm Water Pump Station and System Improvements Project

**American Water Works Association/Water Environment Association
Watermark Award for Communication Excellence**

School Curriculums – First Place
EPWU WISE Actions! Urban Wetlands Program

Audio and Visual – First Place
EPWU Paisano Waterline Replacement Project Video

Miscellaneous – First Place
EPWU Stormwater System Tour

Public Service Board El Paso Water Utilities
A Component Unit of the City of El Paso
Enterprise Funds - Statement of Net Position
February 28, 2015

	Water & Wastewater Utility Fund	Municipal Drainage Utility Fund	Eliminations	Total
ASSETS				
Current assets:				
Cash and cash equivalents	\$ 16,893,387	\$ 2,104,423	\$ —	\$ 18,997,810
Investments	10,535,441	—	—	10,535,441
Accounts receivable - customers	17,652,736	845,342	—	18,498,078
Accounts receivable - other	5,371,500	6,650	—	5,378,078
Accrued interest receivable	423,364	105,492	—	528,856
Due from Water and Wastewater Utility	—	270,840	(270,840)	—
Inventory - materials and supplies	1,870,845	—	—	1,870,845
Other current assets	514,032	—	—	514,032
Prepaid expenses	1,996,006	—	—	1,996,006
Restricted current assets:				
Restricted for bond requirements:				
Cash and cash equivalents	36,146,346	4,946,317	—	41,092,663
Investments	15,402,186	1,348,332	—	16,750,518
Restricted for construction and improvements:				
Cash and cash equivalents	19,837,542	24,154,689	—	43,992,231
Investments	24,957,009	14,706,048	—	39,663,057
Accounts receivable government grants	500,136	—	—	500,136
Notes receivable	50,224	—	—	50,224
Total current assets	<u>152,150,754</u>	<u>48,488,133</u>	<u>(270,840)</u>	<u>200,368,047</u>
Noncurrent assets:				
Investments	7,089,072	—	—	7,089,072
Restricted noncurrent assets:				
Restricted for bond requirements:				
Investments	12,271,338	1,612,190	—	13,883,528
Restricted for construction and improvements:				
Investments	10,464,236	1,250,153	—	11,714,389
Capital assets:				
Water and Wastewater Utility capital assets	1,853,617,700	—	—	1,853,617,700
Municipal Drainage Utility capital assets	—	64,537,935	—	64,537,935
Land and right of way	72,550,913	9,817,155	—	82,368,068
Construction work in progress	167,299,726	22,549,412	—	189,849,138
Less accumulated depreciation	<u>(854,706,486)</u>	<u>(10,478,461)</u>	<u>—</u>	<u>(865,184,947)</u>
Total capital assets (net of accumulated depreciation)	<u>1,238,761,853</u>	<u>86,426,041</u>	<u>—</u>	<u>1,325,187,894</u>
Total noncurrent assets	<u>1,268,586,499</u>	<u>89,288,384</u>	<u>—</u>	<u>1,357,874,883</u>
Total assets	<u>\$1,420,737,253</u>	<u>\$ 137,776,517</u>	<u>\$ (270,840)</u>	<u>\$ 1,558,242,930</u>
Deferred outflows of resources				
Losses on bond refunding	<u>5,232,151</u>	<u>—</u>	<u>—</u>	<u>5,232,151</u>
Total assets and deferred outflows of resources	<u>\$ 1,425,969,404</u>	<u>\$ 137,776,517</u>	<u>\$ (270,840)</u>	<u>\$ 1,563,475,081</u>

Public Service Board El Paso Water Utilities
A Component Unit of the City of El Paso
Enterprise Funds - Statement of Net Position
February 28, 2015

	Water & Wastewater Utility	Municipal Drainage Utility	Eliminations	Total
LIABILITIES				
Current liabilities:				
Accounts payable	\$ 2,160,039	\$ 122,925	\$ —	\$ 2,282,964
Environmental Services and other payments due to City of El Paso	6,990,624	—	—	6,990,624
Customer deposits	8,373,573	—	—	8,373,573
Accrued vacation payable	1,794,440	70,324	—	1,864,764
Accrued payroll and benefits	1,575,921	116,174	—	1,692,095
Due to Municipal Drainage Utility	270,840	—	(270,840)	—
Unearned revenue on land leases	338,682	8,975	—	347,657
Other current liabilities	383,847	—	—	383,847
Self insurance worker's compensation and health claims	299,060	—	—	299,060
Other governments payable - current	134,854	—	—	134,854
Current liabilities payable from restricted assets:				
Revenue bonds payables and unamortized premiums net of discounts	30,166,377	2,690,259	—	32,856,636
Accrued interest on revenue bonds and commercial paper	8,276,706	1,496,862	—	9,773,568
Accounts payable	14,911,689	3,916,115	—	18,827,804
Land notes payable	790,328	—	—	790,328
Land notes interest payable	50,585	—	—	50,585
Customer advances for construction	13,577,981	—	—	13,577,981
Retainage payable on construction contracts	1,789,319	461,803	—	2,251,122
Total current liabilities	<u>91,884,865</u>	<u>8,883,437</u>	<u>(270,840)</u>	<u>100,497,462</u>
Noncurrent liabilities:				
Revenue bonds payables and unamortized premiums net of discounts	499,659,628	58,956,149	—	558,615,777
Land notes payable	2,616,066	—	—	2,616,066
Other governments payable	2,497,006	—	—	2,497,006
Commercial paper notes	10,000,000	—	—	10,000,000
Other Post-Employment Benefits	7,689,928	268,613	—	7,958,541
Accrued vacation payable	1,089,319	64,417	—	1,153,736
Self insurance worker's compensation claims	744,207	—	—	744,207
Total noncurrent liabilities	<u>524,296,154</u>	<u>59,289,179</u>	<u>—</u>	<u>583,585,333</u>
Total liabilities	<u>616,181,019</u>	<u>68,172,616</u>	<u>(270,840)</u>	<u>684,082,795</u>
Deferred inflows of resources				
Gains on bond refunding	<u>131,896</u>	<u>—</u>	<u>—</u>	<u>131,896</u>
NET POSITION				
Restricted:				
Restricted for debt service	55,543,164	6,409,977	—	61,953,141
Restricted for construction and improvements	<u>15,539,058</u>	<u>5,997,108</u>	<u>—</u>	<u>21,536,166</u>
Total restricted	71,082,222	12,407,085	—	83,489,307
Net investment in capital assets	721,516,344	54,515,497	—	776,031,841
Unrestricted	<u>17,057,923</u>	<u>2,681,319</u>	<u>—</u>	<u>19,739,242</u>
Total net position	<u>809,656,489</u>	<u>69,603,901</u>	<u>—</u>	<u>879,260,390</u>
Total liabilities, deferred inflows of resources, and net position	<u>\$ 1,425,969,404</u>	<u>\$ 137,776,517</u>	<u>\$ (270,840)</u>	<u>\$1,563,475,081</u>

Public Service Board El Paso Water Utilities
A Component Unit of the City of El Paso
Enterprise Funds - Statement of Revenues, Expenses, and Changes in Net Position
February 28, 2015

	Water & Wastewater Utility Fund	Municipal Drainage Utility Fund	Eliminations	Total
Operating revenues:				
Water	\$ 92,756,225	\$ —	\$ —	\$ 92,756,225
Water supply replacement charge	19,932,864	—	—	19,932,864
Reclaimed water	2,863,690	—	—	2,863,690
Wastewater	57,064,138	—	—	57,064,138
Drainage fees	—	15,298,948	(104,792)	15,194,156
Customer connection fees	5,441,677	—	—	5,441,677
Billing fees - City Solid Waste Management	613,136	262,772	—	875,908
Rent revenue	1,958,038	—	(24,000)	1,934,038
City of El Paso Franchise Fee	1,937,221	—	—	1,937,221
Other operating revenue	<u>1,486,686</u>	<u>419,794</u>	<u>—</u>	<u>1,906,480</u>
Total operating revenues	<u>184,053,675</u>	<u>15,981,514</u>	<u>(128,792)</u>	<u>199,906,397</u>
Operating expenses:				
Operations and maintenance - water & reclaimed water	40,081,155	—	(70,925)	40,010,230
Operations and maintenance - wastewater	21,624,836	—	(52,474)	21,575,362
General, administrative and engineering expenses	20,524,197	—	1,182,240	21,706,437
Operations and maintenance - drainage	—	4,973,556	5,367	4,978,923
Indirect cost allocation	—	1,193,000	(1,193,000)	—
Other operating expenses	2,962,829	—	—	2,962,829
Other Post-Employment Benefits expense	969,336	71,626	—	1,040,962
Depreciation	52,041,478	1,364,863	—	53,406,341
Payment to City of El Paso Franchise Fee	1,937,221	—	—	1,937,221
Payment to City of El Paso per bond covenants	10,593,266	—	—	10,593,266
Total operating expenses	<u>150,734,318</u>	<u>7,603,045</u>	<u>(128,792)</u>	<u>158,208,571</u>
Operating income	<u>33,319,357</u>	<u>8,378,469</u>	<u>—</u>	<u>41,697,826</u>
Nonoperating revenues (expenses):				
Interest earnings and net change in fair value of investments	401,998	99,550	—	501,548
IRS tax credit for Build America Bonds	214,302	800,675	—	1,014,977
Gain on land assets converted by sale	143,455	4,929	—	148,384
Gain on sale of miscellaneous assets	646,916	87,318	—	734,234
Interest of long term debt	<u>(18,862,744)</u>	<u>(2,756,109)</u>	<u>—</u>	<u>(21,618,853)</u>
Total nonoperating expenses	<u>(17,456,073)</u>	<u>(1,763,637)</u>	<u>—</u>	<u>(19,219,710)</u>
Income in net position, before contributions	<u>15,863,284</u>	<u>6,614,832</u>	<u>—</u>	<u>22,478,116</u>
Federal grant contributions	371,364	—	—	371,364
Capital non-federal grant contributions from (to)	<u>8,207,432</u>	<u>—</u>	<u>—</u>	<u>8,207,432</u>
Total contributions	<u>8,578,796</u>	<u>—</u>	<u>—</u>	<u>8,578,796</u>
Change in net position	24,442,080	6,614,832	—	31,056,912
Total net position - beginning	<u>785,214,409</u>	<u>62,989,069</u>	<u>—</u>	<u>848,203,478</u>
Total net position - ending	<u>\$ 809,656,489</u>	<u>\$ 69,603,901</u>	<u>\$ —</u>	<u>\$ 879,260,390</u>

Public Service Board El Paso Water Utilities
A Component Unit of the City of El Paso
Enterprise Funds - Statement of Cash Flows
February 28, 2015

	Water & Wastewater Utility Fund	Municipal Drainage Utility Fund	Eliminations	Total
CASH FLOWS FROM OPERATING ACTIVITIES				
Cash received from customers	\$ 177,096,429	\$ 15,821,781	\$ —	\$ 192,918,210
Cash received from Municipal Drainage Utility	1,470,339	—	(1,470,339)	—
Cash received from Water and Wastewater Utility	—	104,791	(104,791)	—
Environmental Services fees collected for the City of El Paso	58,457,099	—	—	58,457,099
Franchise fees collected	1,937,221	—	—	1,937,221
Cash payments to suppliers for goods and services	(46,766,755)	(4,017,685)	—	(52,784,440)
Cash payments to employees for services	(37,109,487)	(1,252,522)	—	(38,362,009)
Environmental Services fees paid to the City of El Paso	(58,017,801)	—	—	(58,017,801)
Payments to City of El Paso per bond covenants	(9,958,521)	—	—	(9,958,521)
Payments to City of El Paso Franchise fees	(1,292,793)	—	—	(1,292,793)
Cash payments to Municipal Drainage Utility	(104,791)	—	104,791	—
Cash payments to Water and Wastewater Utility	—	(1,470,339)	1,470,339	—
Net cash provided by operating activities	<u>83,710,940</u>	<u>9,186,026</u>	<u>—</u>	<u>92,896,966</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES				
Proceeds from:				
Revenue bonds	131,650,000	—	—	131,650,000
Premiums received on revenue bonds	13,245,483	—	—	13,245,483
Commercial paper	30,000,000	—	—	30,000,000
Cash receipts from grants	466,059	—	—	466,059
Acquisition and construction of capital grants	(456,732)	—	—	(456,732)
Acquisition and construction of capital assets net of disposals	(95,077,532)	(18,206,900)	—	(113,284,432)
Refunding revenue bonds	(116,445,000)	—	—	(116,445,000)
Refunding commercial paper	(25,000,000)	—	—	(25,000,000)
Principal payments on revenue bonds	(25,150,000)	(2,524,000)	—	(27,674,000)
Interest and fees on revenue bonds and commercial paper	(24,554,932)	(2,859,219)	—	(27,414,151)
IRS tax credit on Build America Bonds	214,302	800,675	—	1,014,977
Principal payments on land notes payable	(752,693)	—	—	(752,693)
Interest payments on notes and other long term debt	(263,422)	—	—	(263,422)
Proceeds from sale of assets net of related expenses	<u>790,372</u>	<u>92,247</u>	<u>—</u>	<u>882,619</u>
Net cash used by capital and related financing activities	<u>(111,334,095)</u>	<u>(22,697,197)</u>	<u>—</u>	<u>(134,031,292)</u>
CASH FLOWS FROM INVESTING ACTIVITIES				
Proceeds from the sale and maturities of investment securities				
investment securities	100,425,027	32,241,292	—	132,666,319
Purchase of investment securities	(89,639,818)	(20,998,240)	—	(110,638,058)
Interest received on investment securities	<u>406,564</u>	<u>117,137</u>	<u>—</u>	<u>523,701</u>
Net cash used by investing activities	<u>11,191,773</u>	<u>11,360,189</u>	<u>—</u>	<u>22,551,962</u>
Net decrease in cash and cash equivalents	(16,431,382)	(2,150,982)	—	(18,582,364)
Cash and cash equivalents:				
Beginning of year	<u>89,308,657</u>	<u>33,356,411</u>	<u>—</u>	<u>122,665,068</u>
End of year	<u>\$ 72,877,275</u>	<u>\$ 31,205,429</u>	<u>\$ —</u>	<u>\$ 104,082,704</u>

Public Service Board El Paso Water Utilities
A Component Unit of the City of El Paso
Enterprise Funds - Statement of Cash Flows
February 28, 2015

	Water & Wastewater Utility Fund	Municipal Drainage Utility Fund	Eliminations	Total
Reconciliation of operating income to net cash provided by operating activities:				
Operating income	\$ 33,319,357	\$ 8,378,469	\$ —	\$ 41,697,826
Adjustments to reconcile operating income to net cash provided by operating activities:				
Depreciation	52,041,478	1,364,863	—	53,406,341
Bond issue expense	972,424	—	—	972,424
(Increase) decrease in assets:				
Accounts receivable	(5,753,698)	55,152	—	(5,808,850)
Due from Water and Wastewater Utility	—	(234,705)	234,705	—
Inventory	109,080	—	—	109,080
Prepaid expenses	20,383	—	—	20,383
Other current assets	(127,773)	—	—	(127,773)
Increase (decrease) in liabilities:				
Accounts payable	(263,378)	(361,012)	—	(624,390)
Other current liabilities	2,487,254	210	—	2,487,464
Due to Municipal Drainage Utility	234,705	—	(234,705)	—
Accrued vacation payable	2,079	26,284	—	28,363
Accrued payroll and benefits	41,341	(4,557)	—	36,784
Other Post-Employment Benefits	969,336	71,626	—	1,040,962
Self insurance claims	(341,648)	—	—	(341,648)
Net cash provided by operating activities	<u>\$ 83,710,940</u>	<u>\$ 9,186,026</u>	<u>\$ —</u>	<u>\$ 92,896,966</u>
Noncash investing, capital, and financing activities:				
Contribution in aid of construction	\$ 8,122,065	\$ —	\$ —	\$ 8,122,065
Decrease in accounts receivable capital grants	(9,327)	—	—	(9,327)
Change in fair value of investments	14,853	3,686	—	18,539
	<u>\$ 8,127,591</u>	<u>\$ 3,686</u>	<u>\$ —</u>	<u>\$ 8,131,277</u>

Public Service Board El Paso Water Utilities
A Component Unit of the City of El Paso
Water and Wastewater Utility Fund
February 28, 2015 and February 28, 2014

	2015	2014	2013 ¹ Restated
FINANCIAL DATA*			
Total Revenue	\$185,460,346	\$183,812,260	\$179,184,287
Water System Income	95,619,915	94,489,112	94,590,378
Wastewater System Income	57,064,138	58,032,496	54,468,286
Miscellaneous Revenue (Interest, etc.)	32,561,991	31,069,320	29,876,195
Paid to City in Lieu of Taxes	10,593,266	10,553,216	10,382,694
Income (Loss) before Contributions	17,949,618	20,256,284	12,667,540
Capital Contributions	8,207,432	12,998,824	11,663,713
Water Revenue per Customer	433.51	434.56	441.12
Wastewater Revenue per Customer	278.62	286.96	273.03
Number of Employees - Annual Average	839	842	814
Expenditures for Plant Additions	95,534,264	69,858,741	49,001,682
Bonded Debt	482,305,000	492,250,000	492,785,000
Outstanding Commercial Paper	10,000,000	5,000,000	8,000,000
Debt Service Coverage	2.09	2.09	2.01

*Fiscal Year March 1 of year shown thru end of February of the following year.

FINANCIAL RATIOS*			
Current Ratio (Current Assets/Current Liabilities)	1.66	2.02	2.51
Acid Test Ratio (Cash & Cash Equivalents/Current Liabilities)	0.79	1.07	1.72
Operating Ratio (O&M-depreciation/Total Operating Revenue)	0.54	0.52	0.55
Net Take-Down Ratio (Total Operating Income+Depreciation)/Gross Revenue)	0.46	0.47	0.44
Total Liabilities to Total Assets	0.43	0.43	0.44
Debt to Equity Ratio (Bonds payable+Commercial paper notes)/Equity)	0.61	0.63	0.67
Debt Ratio (Bonds payable+Commercial paper notes/Total Assets)	0.35	0.36	0.37
Debt Service Safety Margin (Net Operating Income-Debt Service)/Gross Revenue)	0.23	0.24	0.21
Current Restricted Assets/Current Restricted Liabilities	1.39	1.92	2.55

*Fiscal Year March 1 of year shown thru end of February of the following year.

WATER PRODUCTION AND USAGE DATA (Calendar Year)			
Water Customers Retail at End of Year	198,767	196,600	194,274
Water Customers Retail & Wholesale at End of Year	220,570	217,406	214,254
Water Pumped - Million Gallons	37,344	37,345	38,820
Water Metered - Million Gallons - Retail	31,042	31,815	33,669
Water Metered - Million Gallons - (Retail/Wholesale)	34,289	35,083	36,322
Percent of Water Billed vs. Water Pumped (R/W)	92%	94%	94%
Annual Billed Water per Customer Retail - 1000 Gallons	156	162	173
Annual Billed Water per Customer (R/W) - 1000 Gallons	155	161	170
Average Daily Water Demand - Million Gallons	103.1	99.8	104.3
Maximum Daily Water Demand - Million Gallons	157.4	161.1	163.2
Minimum Daily Water Demand - Million Gallons	64.0	63.3	60.6
Daily Average Consumption in Peak Week - Million Gallons	149.8	149.8	152.5
Peak Day	June 4	June 26	June 26
Miles of Water Mains Installed	24.12	35.58	37.75
Miles of Water Mains Replaced or Abandoned	2.60	2.88	7.50
Miles of Water Mains in Place	2,615	2,593	2,561
Number of Fire Hydrants Installed	115	123	102
Number of Fire Hydrants in Place	10,429	10,314	10,191

WASTEWATER SYSTEM DATA (Calendar Year)			
Wastewater Customers Retail & Wholesale at End of Year	204,810	202,068	199,181
Average Daily Flow - Million Gallons	58.67	59.10	61.76
Maximum Daily Flow - Million Gallons	77.02	91.07	67.16
Minimum Daily Flow - Million Gallons	52.27	55.85	56.57
Average Daily Flow per Customer - Gallons	286	292	310
Miles of Wastewater Line Installed	17.86	25.00	25.00
Miles of Wastewater Line in Place	2,253	2,235	2,210

¹Fiscal year 2006 restated to properly present change in method of depreciation and capitalized interest

²Fiscal year 2012 has been restated as a result of the adoption of GASB 65, *Items Previously Reported as Assets and Liabilities*

³Fiscal year 2013 has been restated as a result of a change in estimates and the adoption of GASB 65, *Items Previously Reported as Assets and Liabilities*

Public Service Board El Paso Water Utilities
A Component Unit of the City of El Paso
Water and Wastewater Utility Fund
February 28, 2015 and February 28, 2014

2012 ² Restated	2011	2010	2009	2008	2007	2006 ³ Restated
\$178,090,062	\$168,954,309	\$165,064,597	\$166,857,980	\$153,870,696	\$145,522,699	\$162,759,681
94,686,408	89,315,635	84,211,344	82,144,429	76,512,872	70,329,517	75,286,185
53,711,156	51,563,606	51,567,727	50,233,301	46,246,662	45,348,889	43,003,469
29,443,070	28,075,068	29,285,526	34,480,250	31,111,162	29,844,293	44,470,027
10,509,152	9,930,669	9,613,832	9,301,374	8,601,624	7,980,845	9,330,128
10,593,032	5,227,358	450,503	7,328,369	1,469,119	4,958,666	36,711,635
9,632,021	17,169,370	7,943,164	15,465,512	9,450,817	29,829,315	14,761,857
449.04	429.76	416.58	414.06	391.59	366.59	371.66
273.96	266.71	274.31	273.02	255.80	254.99	261.15
819	816	810	784	693	708	663
43,121,842	\$42,998,857	\$30,188,754	\$56,845,392	\$110,012,539	\$120,193,891	\$115,683,182
483,380,000	497,720,000	504,971,000	519,273,000	465,542,000	436,375,000	402,017,000
13,000,000	19,000,000	9,000,000	9,000,000	14,000,000	21,000,000	40,000,000
1.88	1.86	1.58	1.95	1.61	1.67	2.34
2.24	2.56	2.58	2.51	1.66	2.02	3.05
1.57	1.80	1.75	1.64	1.13	1.55	1.47
0.55	0.55	0.59	0.58	0.60	0.61	0.53
0.44	0.45	0.40	0.41	0.39	0.38	0.40
0.44	0.45	0.46	0.46	0.46	0.45	0.46
0.68	0.73	0.75	0.78	0.74	0.71	0.73
0.38	0.40	0.41	0.42	0.40	0.39	0.40
0.19	0.19	0.13	0.18	0.10	0.11	0.24
2.15	2.56	2.61	2.77	1.74	2.10	3.46
191,625	188,927	185,062	182,315	178,031	174,922	171,607
210,987	207,563	202,150	198,390	195,389	191,849	187,794
38,833	37,348	37,067	35,476	35,636	35,457	35,173
34,336	31,570	31,871	30,481	31,123	30,600	30,510
37,022	34,407	34,147	32,069	32,284	32,595	32,565
95%	92%	92%	90%	91%	92%	93%
179	167	172	167	175	175	178
175	166	169	162	165	170	173
106.2	102.4	101.6	96.4	97.5	97.0	96.4
163.5	158.5	152.6	158.7	154.8	162.7	162.3
61.2	62.7	60.7	58.2	59.7	54.6	55.4
155.6	147.7	138.7	144.0	138.0	144.0	152.2
June 29	June 18	July 14	June 27	June 26	June 21	July 6
35.34	21.68	28.69	38.84	42.82	22.00	34.10
10.72	5.14	7.74	2.94	12.75	2.70	4.05
2,530	2,506	2,489	2,468	2,432	2,402	2,383
136	168	226	287	270	435	152
10,089	9,953	9,785	9,559	9,272	9,002	8,567
195,875	192,765	187,992	183,990	180,795	177,845	174,195
61.53	60.35	58.66	58.23	57.98	58.23	55.85
68.10	68.62	72.68	82.31	66.05	78.62	59.24
52.30	51.52	50.79	51.91	51.42	51.63	47.05
314	313	312	316	321	327	321
34.96	30.00	37.00	32.24	29.73	28.00	26.10
2,185	2,150	2,120	2,083	2,051	2,021	1,993

Public Service Board El Paso Water Utilities
A Component Unit of the City of El Paso
Stormwater Utility Fund

SELECTED FINANCIAL RATIOS	2015*	2014*	2013 ¹ *	2012 ² *	2011*	2010*	2009*
			Restated	Restated			
FINANCIAL DATA							
Total Drainage Revenue	16,973,986	16,997,510	17,546,271	16,494,793	16,505,456	15,615,742	17,417,842
Residential Drainage Revenue	6,308,556	6,235,938	6,147,697	6,057,512	5,975,720	5,857,191	6,575,449
Non Residential Drainage Revenue	8,990,392	8,926,521	8,918,715	8,881,591	8,876,317	8,815,413	10,797,716
Other Operating Revenue	682,566	660,626	620,728	466,187	438,037	456,537	-
Interest Revenue	99,550	89,659	104,278	122,488	217,392	65,227	44,677
IRS Tax Credit for Build America Bonds	800,675	828,171	934,250	967,015	997,990	421,374	-
Gain on Sale of Land and Assets	92,247	256,595	820,603	-	-	-	-
Income before Contributions	6,747,112	5,768,141	7,093,521	5,998,229	5,359,572	5,579,012	8,390,394
Capital Contributions	-	-	-	-	508,814	598,616	24,091,448
Operating Drainage Revenue per Customer	84.95	85.05	85.40	84.99	85.14	85.81	99.79
Bonded Debt	60,860,000	63,384,000	65,743,000	53,518,000	53,163,000	55,163,000	-
Debt Service Coverage	1.95	1.76	2.35	2.26	3.73	N/A	N/A
FINANCIAL RATIOS							
Current Ratio (Current Assets/Current Liabilities)	5.46	9.96	11.64	8.00	11.43	32.03	5.04
Acid Test Ratio (Cash & Cash Equivalents/ Current Liabilities)	3.51	5.62	7.81	4.88	6.42	20.38	4.08
Operating Ratio (O&M-depreciation/ Total Operating Revenue)	0.39	0.44	0.40	0.42	0.44	0.47	0.43
Net Take-Down Ratio (Total Operating Income+ Depreciation)/Gross Revenue)	0.57	0.52	0.53	0.54	0.52	0.52	0.56
Total Liabilities to Total Assets	0.49	0.52	0.55	0.54	0.57	0.60	0.03
Debt to Equity Ratio (Bonds payable)/Equity)	0.87	1.01	1.15	1.07	1.24	1.43	-
Debt to Ratio (Bonds payable/Total Assets)	0.44	0.48	0.52	0.50	0.53	0.58	-
Debt Service Safety Margin (Net Operating Income-Debt Service)/(Total Operating Revenue+Interest Earnings)	0.22	0.16	0.28	0.26	0.36	0.49	0.56
Current Restricted Assets/Current Restricted Liabilities	5.27	10.63	11.31	7.74	11.90	39.24	N/A

SELECTED OPERATIONS AND STATISTICAL DATA

DRAINAGE OPERATIONS							
Number of Ponds	361	361	361	361	310	277	277
Acres of Ponds inventoried	904	904	904	1,020	904	983	983
Acres of Ponds cleaned	425	82	917	461	650	500	3,429
Number of Dams/Basins	37	37	37	37	32	38	38
Acres of Dams/Basins inventoried	2,430	2,430	2,430	2,417	2,430	2,390	2,390
Acres of Dams/Basins cleaned	660	57	463	263	1,200	1,000	1,915
Miles of Channels inventoried	74	74	74	72	74	68	68
Miles of Channels cleaned	6	10	27	44	30	15	30
Miles of Agricultural Drains inventoried	43	43	43	39	43	39	39
Miles of Agricultural Drains cleaned	17	6	39	17	15	20	25
Miles of Drainage Conduits inventoried	280	280	146	280	146	100	100
Miles of Drainage Conduits cleaned	0	2	12	2	15	2	2
Drainage Inlets inventoried	6,353	6,346	6,094	6,359	6,094	4,100	4,100
Drainage Inlets cleaned	2	46	373	116	500	100	-

*Fiscal Year March 1 of year shown thru end of February of the following year.

Note: The Stormwater Utility was created and started operations in fiscal year 2009

¹Fiscal year 2013 has been restated as a result of a change in the adoption of GASB 65, *Items Previously Reported as Assets and Liabilities*

²Fiscal year 2012 has been restated as a result of the adoption of GASB 65, *Items Previously Reported as Assets and Liabilities*

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